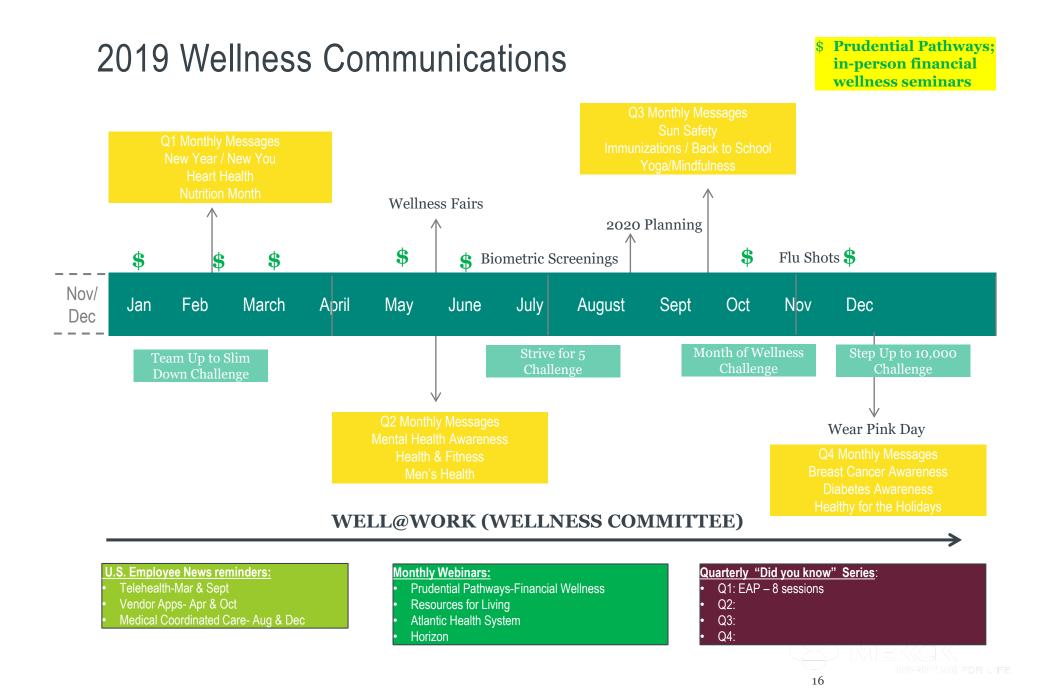


"The Chubb name carries our promise of superior service, underwriting and execution. Our unique combination of people, products and places positions us to meet the needs of clients no matter where they are in the world."

— Evan Greenberg, Chairman & CEO





2019 H&W Communication

Timing	Communication	Timing	Communication
January 1	Wellness: New Year, New You	August 1	Wellness: Immunization and Back to School
January (mid)	Tax Forms notice (W-2, HSA forms, ACA form	August (mid)	Reminder to get FSA substantiation
	receipt)	September 1	Wellness: Yoga and Mindfulness
January (mid)	New Year, New Deductible	September (early)	Reminder to get FSA substantiation
January (latter half)	Unsubstantiated FSA claims	September – November	Annual Enrollment
February 1	Wellness: Heart Health	September –	Flu shots
February	Team up to Slim Down Challenge	October	
March 1	Wellness: National Nutrition Month	October 1	Wellness: Breast Cancer Awareness
March	Reminder to substantiate 2018 FSA claims by 3/31/19	October (late)	Email to employees who didn't substantiate their FSA
March	Life Insurance and LTD increase due to salary increase	November 1	Wellness: Diabetes Awareness
		December 1	Wellness: Staying healthy during the holidays
April through July	Biometric Screening (separate plan)		
	Wallaces Leath & Fitness	December	Year end benefits message
May 1	Wellness: Health & Fitness	(early)	
May 1	Wellness: Health & Fitness	Bi-monthly notifications	Email to employees who have not substantiated their FSA expenses
June 1	Wellness: Men's Health		
July 1	Wellness: Sun Safety		

EY Communications

March 2019



Building a better working world One of the largest professional services firms in the world and one of the "Big Four" accounting firms

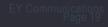
In the US, we have 49,000 staff and partners

- 45,000 staff (average age 34)
- 4,000 partners (average age 47)

Located in major metropolitan areas in almost every state

EY has regularly been recognized by many organizations including:

- FORTUNE magazine's "100 Best Companies to Work For ®" (recently recognized for the 21st consecutive year)
- *DiversityInc's* Top 50 Hall of Fame
- *Universum* US Talent Survey ranked number one in accounting



Communications Journey

Challenges

Aggressive wellbeing rollout timeline

- Steering committee formed August, 2018
- Portal vendor identified January 2019
- Launch set for early May, 2019

Communications moratorium

- Many benefits (and other talent) communications put on hold July, 2018
- Annual enrollment excepted

Big splash directive

- Competing high profile initiatives
- New senior leadership

How we responded

Phased launch

- Wellbeing brand finalized November, 2018
- Soft launch via CEO holiday message and microsite rollout in January, 2019
- Portal launch on target for May, 2019

Talent communications strategy redesign

- Alignment of existing benefit programs to new Wellbeing brand and pillars
- More robust annual enrollment communications Fall, 2018

Engaged external PR firm

- Tie in to EY "Better Questions" campaign
- Wellbeing featured at EY booth at Fortune Best Employers Summit February, 2019
- Also mentioned in EY CEO talk at same event

Building a better working world

How can a wealth of data create an abundance of solutions?

#BetterQuestions

The better the question. The better the answer. The better the world works.



How can we help you to thrive, so we all thrive?



Better You unites your physical, emotional, financial and social well-being programs, all in one place.

What steps will you take to a **Better You?** To get started:

- Explore our popular programs, such as EY Quality of Life gym reimbursement and 2nd.MD expert second opinion services. Build your resilience, manage stress and navigate life's big events with EY Assist.
- Sign up for newer, innovative programs, such as EY
 Navigate[™] financial planning resource and EY TaxChat[™] ondemand mobile tax preparation service. Make a positive impact in your community with EY Ripples.

Achieve the vitality needed to perform at your best. When you thrive, we thrive.

Better You. Well-being. Reimagined.

Visit: ey.com/betteryou

How do you switch off when the pressure is on?

The better the question. The better the answer. The better the world works.

